

## Standing Orders of the Governing Body 2024 - 2025

## **Regulation 6: Roles of the Governing Body and Executive Headteacher**

(1) The functions of the governing body include the following core functions:

- (a) ensuring that the vision, ethos and strategic direction of the Federation are clearly defined;
- (b) ensuring that the Executive Headteacher performs his or her responsibilities for the educational performance of the Federation; and
- (C) ensuring the sound, proper and effective use of the Federation's financial resources.

(2) In exercising their functions the governing body shall:

- (a) act with integrity, objectivity and honesty and in the best interests of the Federation; and
- (b) be open about the decisions they make and the actions they take and in particular shall be prepared to explain their decisions and actions to interested parties.

(3) The governing body must appoint a clerk with a view to ensuring their efficient functioning and must have regard to advice from the clerk as to the nature of the governing body's functions.

- (4) The headteacher's responsibilities include:
- (a) the internal organisation, management and control of the Federation; and
- (b) the educational performance of the Federation.

(5) The headteacher is accountable to the governing body for the performance of all his or her responsibilities.

(6) The headteacher must comply with any reasonable direction of the governing body.

(7) In this regulation the term "governing body" includes the temporary governing body of a new school.

| STATUTORY   | GOOD PRACTICE GUIDANCE  | GUIDANCE ADOPTED?<br>Y/N OR ALTERNATIVE (PLEASE<br>SPECIFY)   |
|---|---|---|
| 1. Election and Removal of Chair and Vice-Chair (Regulations 7 & 9)   |   |   |
| The Governing Body must decide the length of office of the Chair and Vice-<br>Chair.<br>A Chair/Vice Chair may resign at any time and a new Chair/Vice Chair<br>elected.  | Governing bodies may wish to consider<br>retaining the one-year term of office for<br>Chair and Vice-Chair, as it gives flexibility and<br>avoids a possible deterrent effect of a longer<br>term.                                  | Term of office - 1 year<br>Term of office expires on the date of the<br>first Full Governing Body meeting of the<br>academic year |
| Election procedures need to be decided by the Governing Body.   | If the Chair/Vice-Chair resigns mid-term the<br>new Chair/Vice-Chair will be elected for the<br>rest of the remaining term of office.<br>The Clerk should manage the election<br>procedures.  | This decision must be recorded by the clerk<br>in the minutes   |
| <ul> <li>Any governor who is paid to work at the Federation may not be Chair or Vice-Chair of the Governing Body.</li> <li>All candidates must withdraw whilst the election process is undertaken and shall not vote (Regulation 14 &amp; Schedule).</li> </ul> | Written or oral nominations should be<br>notified to the Clerk before the meeting at<br>which the election will take place.<br>Additional nominations can be received on<br>the day.  | Clerk to manage process? Yes<br>Nominations written/oral? Both  |
|   | All nominations can be self-nomination or<br>nominations from colleagues.   | Additional nominations accepted? Yes  |
|   | Elections should be by secret ballot.<br>If only one candidate the ballot should<br>accept/decline candidate.<br>We recommend that in the event of a tie the<br>outcome is decided by either the toss of a<br>coin or drawing lots. | Secret Ballot – Yes as appropriate  |

| 2. Urgent Action (Regulation 8)   |  |  |
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| <ul> <li>The Chair (or the Vice-Chair if the Chair is absent) may take urgent action in circumstances where a delay may be seriously detrimental to the interests of:</li> <li>The Federation;</li> <li>any pupil at the Federation (or their parent);</li> </ul>   | A meeting can be called in less than 7 days in<br>an emergency and therefore 'delay' should<br>be interpreted as anything that cannot wait<br>until such a meeting could be called.<br>Emergency action should only be used in | Yes  |
| <ul> <li>any person who works at the Federation.</li> </ul>   | extreme circumstances.   |  |
| 3. Appointment and Removal of the Clerk to the Governing Body (Regulat  | ion 10)  |  |
| The Governing Body shall appoint the Clerk to the Governing Body and it<br>can remove a Clerk by resolution. The Clerk to the Governing Body must<br>not be:  | A full job description for a Clerk is available<br>from the Local Authority or from the NGA<br>website.  | Name of Clerk:<br>Mrs Jennifer A Hefti                                       |
| <ul> <li>A governor;</li> <li>An Executive Headteacher or Head of School at the Federation.</li> </ul>  | 'Other tasks' might include meeting with the<br>headteacher and Chair to plan a schedule of<br>work or individual meeting agendas. (If this is<br>not part of an SLA it may require negotiation<br>and extra payment).         | Refer to agreement with Clerk if additional other tasks have been negotiated |
| <ul> <li>a) convene meetings by circulating the agenda (Regulation 13);</li> <li>b) attend meetings of the Governing Body and ensure minutes of the proceedings are produced;</li> <li>c) maintain a register of members of the Governing Body and of associate members and report any vacancies to the Governing Body; and</li> <li>d) perform such other tasks as may be determined by the Governing Body from time to time.</li> </ul> | The Governing Body may need to seek HR<br>advice from their personnel provider if the<br>Clerk is employed directly by the Governing<br>Body.  |  |
| In an emergency a governor (not the headteacher) may clerk for that meeting only.   |  |  |

| 4. Meetings and Proceedings of  | the Governing Body   |   |  |
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| Right to attend meetings (Regulation<br>The following persons have a right to a<br>Body:<br>Headteacher (<br>governor);<br>All governors (<br>Clerk to the Governing Body requires them to l<br>individual member of staff or pupil); | 12)<br>attend all meetings of the Governing<br>whether or not that person is a<br>(unless suspended);<br>overning Body;<br>mbers of the Governing Body (unless | Governing bodies are required to be open<br>and transparent and so should allow<br>observers as a matter of principle.<br>Observers are required to remain silent<br>unless specifically invited to speak by the<br>Chair. Observers must leave the meeting for<br>any confidential items.<br>The Governing Body may invite other<br>persons to attend at their discretion. | Meetings will be open to the public? Yes<br>The names of associate members and the<br>committee to which they have been<br>appointed must be recorded in the<br>minutes. |
| also have a right to attend.<br>The Governing Body decides whether t<br>they shall be. The Governing Body can<br>Associate members have voting rights<br>members.   | also remove associate members.<br>on committees where they are   |   |  |
| The Local Authority must be invited to<br>where the governing body is considering<br>within the Federation.   |  |   | Number of planned meetings per term  |
| <b>Convening meetings (Regulation 13)</b><br>There must be at least 3 meetings of the year.   | he full Governing Body each school   | Most schools hold six meetings per year but<br>this depends on the way in which a<br>Governing Body and its committee meetings<br>are organised. Fewer meetings of the full<br>Governing Body may be appropriate if more  | Autumn2<br>Spring2<br>Summer2  |
| Meetings of the Governing Body must   | be convened by the Clerk.  | responsibilities are delegated to committees.   |  |
| The agenda shall be sent to the govern meeting.   | nors at least 7 days before the  | Ideally items for the agenda should be<br>notified to the Chair or Clerk two weeks<br>before the meeting.   |  |

|   | The regulations no longer specify 'reports<br>and papers'. However we strongly<br>recommend all papers are circulated in<br>advance to make the best use of everyone's<br>time at the meeting. It is recommended that<br>papers are only tabled at meetings in<br>exceptional circumstances. | Exceptional circumstances that the<br>governing body may accept for the tabling<br>or late circulation of papers are restricted<br>to:<br>• an issue that could not be foreseen<br>which requires urgent discussion<br>• serious illness of the paper's author<br>The maximum acceptable length of a late<br>or tabled paper is: 2 sides A4 11 point text.                |
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| <b>Governors failing to attend meetings</b><br>A governor who without the consent of the Governing Body fails to attend<br>Governing Body meetings for a period of 6 months is disqualified (refer to<br>The School Governance (Constitution) (England) Regulations 2012:<br>Schedule 4 Paragraph 9). | A record (in the minutes of the meeting) of<br>Governing Body consent or otherwise for<br>absence is essential in order to invoke<br>disqualification.<br>If no apology is received then consent<br>cannot be granted.   | If the late or tabled paper must be dealt<br>with before the next scheduled meeting, an<br>extra meeting of the Governing Body will<br>be arranged at a date convenient to the<br>majority of governors.<br>Agreement, or otherwise, of absence is a<br>standard item on the Governing Body<br>agenda? This decision can be recorded<br>under apologies for absence – Yes |
| 5. Quorum (Regulation 14)   | 1  | 1   |
| For full Governing Body meetings the quorum needs to be calculated as 50% of only those governors in post, rounded up to the nearest whole number. Vacancies and associate members are not included in the calculation.   | If the Governing Body is carrying a large<br>number of vacancies resulting in a very low<br>quorum it is recommended that governing<br>bodies try to ensure that attendance is<br>generally above the minimum quorum level.  | The Clerk will advise the Chair of the<br>current quorum at the start of each<br>meeting.   |

| <b>Remote participation</b><br>The Governing Body may approve alternative arrangements for governors<br>to participate or vote at meetings of the Governing Body including but not<br>limited to telephone or video conference. | While having the flexibility to agree to<br>remote participation in meetings may be<br>useful in exceptional circumstances, the<br>benefit of having everyone discussing an<br>issue in the same room should not be<br>undermined by too many governors taking<br>part remotely, too often.   | The Governing Body approves in principle<br>remote participation in meetings - Yes<br>If Yes this will be by:<br>Telephone link<br>Video conference  |
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|   | Consideration needs to be given to the chairing and clerking of the meeting.  | Managing remote access:  |
|   | Hearing the views of other governors in the<br>meeting is necessary to arrive at a<br>considered view. Telephone or video<br>conference enables the remote governor to<br>hear views; but we recommend that written<br>or email voting in advance of discussion is<br>not permitted.  | • The Federation Governing Body<br>finds remote participation to be efficient<br>and time saving, and it helps to contribute<br>to a healthy work-life-balance. Therefore<br>the majority of meetings will be held via<br>video conference.  |
|   | <ul> <li>Practical issues will need to be agreed, such as:</li> <li>What is the maximum number of governors who could participate remotely at a meeting and for it not to adversely affect the meeting?</li> <li>Do you have the appropriate equipment?</li> <li>How frequently an individual governor can participate remotely?</li> <li>How will a governor seek agreement to participate remotely before a meeting?</li> <li>Will your allowances policy include the payment of telephone calls or other costs incurred by governors?</li> </ul> | <ul> <li>At least one Full Governing Body meeting will be held in person each year.</li> <li>Governors will ensure that no oth persons are present or can hear the meeting when they are participating remotely, unless the Governing Body has given its approval for the observer.</li> <li>Governors are encouraged to visit the schools at least once per term in persot to carry out monitoring visits, learning walks or to attend events within the Federation community.</li> </ul> |

6. Voting (Regulation 14)

| All matters are decided by a majority vote. In the event of a tie the Chair<br>(or Acting Chair) has an additional (casting) vote. An exception is in the<br>election of the Chair or Vice-Chair – when it is decided by chance, e.g.<br>tossing a coin.  |   |   |
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| 7. Minutes and Papers (Regulation 15)   |   |   |
| <ul> <li>Minutes should be prepared by the Clerk and signed minutes must be available for public inspection.</li> <li>Excluding confidential items: <ul> <li>items which refer to an individual parent, pupil or member of staff</li> <li>other items the Governing Body deems confidential</li> </ul> </li> </ul>  | Draft minutes that have been approved by<br>the Chair should be made available as soon<br>as possible after the meeting. These should<br>be marked 'DRAFT - subject to change'.<br>Excluding confidential items<br>Confidentiality should be restricted to a few<br>very sensitive items. | <ul> <li>The Governing Body's minutes will be available:</li> <li>Once approved at the next meeting</li> <li>On request from either school office</li> </ul>  |
|   | The way individual governors vote, and their opinions should be regarded as confidential.   |   |
| 8. Restrictions on Participation (Regulation 16 & Schedule 1)   | 1   |   |
| Governors must complete annually a register detailing pecuniary interests<br>or conflicts of interest and withdraw from the meeting if appropriate.<br>Each governor must declare at the start of any meeting if there is an item<br>on the agenda which poses a potential conflict of interest or where a fair<br>hearing is required and his/her impartiality is in doubt. In such a case, the<br>governor concerned must withdraw from the discussion and may not vote.<br>In the event of a dispute the Governing Body decides whether the<br>individual should withdraw. | An annual register of interests must be established and updated annually.   | Date for annual update of register: after<br>the first Full Governing Body meeting of the<br>academic year<br>The register is kept securely in a<br>confidential file by:<br>The clerk to governors |
| 9. Suspension of Governors (Regulation 17)  | 1   | 1   |
| A Governing Body can suspend a member of the Governing Body for a limited number of prescribed reasons for a period not exceeding 6 months (refer to Regulations).  | This should be used as a last resort.   | Code of Conduct adopted by all governors?<br>Yes  |
| 10. Delegation to Committees and Individuals (Regulations 18-20)  |   |   |

| The full Governing Body, in accordance with regulations, must annually  | Refer to Regulations/Staffing Regulations.   |  |
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| decide any delegation to committees or individuals.   |  |  |
| These requirements do not apply to other working groups without delegated powers.   | It is recommended that all working groups have terms of reference.   |  |
| The Governing Body shall establish every year such committees as are required in accordance with the regulations.   |  |  |
| Reporting (Regulation 20)   |  |  |
| Any governor, headteacher or committee who has been given delegated<br>authority to carry out a Governing Body function must report any decisions<br>or actions to the Governing Body.        | That committee minutes appear on the agenda of the Governing Body and are recorded by the Clerk as being 'received and noted'. |  |
| Quorum (Regulation 22)  |  |  |
| The committee shall decide the quorum which must be at least 3 governors.   |  |  |
| Chairing (Regulations 22)   |  |  |
| A Chair shall be appointed annually to each committee by the Governing<br>Body or elected by the committee, as determined by the Governing Body.  | All governors should be notified of the committee agendas and be able to contribute in writing or by attending with the        | All committee meetings open to all governors - Yes                         |
| Associate Members (24)  | permission of the committee chair.   |  |
| The Governing Body must agree which committees associate members are  |  |  |
| members of. Where associate members are members of a committee they have voting rights. But may be excluded from any confidential item  | If the Governing Body takes care in selection of Chairs of committees it helps succession                                      | Chair of committees will be chosen by the:                                 |
| concerning a member of staff or pupil.  | planning by giving selected governors<br>practice at chairing.   | Committee members  |
| Clerking (Regulation 26)  |  |  |
| All committees must be clerked but this can be undertaken by a governor<br>who is a member of the committee or an associate member. The<br>headteacher is not permitted to clerk a committee. | Minutes of all committee meetings to be circulated to all governors.   | Clerking arrangements will be set out in the committee terms of reference. |
| Seven days notice must be given for all committee meetings and agendas circulated.  | Confidential minutes are confidential to those present at the meeting only.  |  |
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|  | Delegated decisions taken by committees<br>should be reported to the Governing Body<br>but not re-debated except where a rescission<br>is being considered. |                                      |
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|  | It is recommended that the Governing Body<br>appoint and pay a trained Clerk (or receiving<br>training).  |                                      |
| Governors' Allowances (Regulations 27-30)                                |   |                                      |
| The Governing Body cannot pay allowances unless it has an agreed policy. | While we recognise that many governors will   | The governing body has an Allowances |
|  | be reluctant to claim allowances, it is   | Policy - Yes                         |
|  | important to acknowledge that some people   |                                      |
|  | may be discouraged from volunteering their  |                                      |
|  | time to become governors if they cannot   |                                      |
|  | afford the extra expense.   |                                      |
|  |   |                                      |
|  | An Allowances Policy will define:   |                                      |
|  | The circumstances when expenses will  |                                      |
|  | be paid   |                                      |
|  | • The expenses that will be covered   |                                      |
|  | • Amounts and limits on what can be   |                                      |
|  | claimed   |                                      |

| STATUTORY  | GOOD PRACTICE GUIDANCE  | GUIDANCE ADOPTED?<br>Y/N OR ALTERNATIVE (PLEASE<br>SPECIFY)   |
|--|---|---|
| 11. Composition and membership of the Governing Body – The Constitutio   | n of Governing Bodies of Maintained Schools S   | tatutory Guidance   |
| All governing bodies are responsible for their size and composition.<br>Governing bodies should ensure that it has the required skills and<br>knowledge to be effective and dynamic.   | <ul> <li>Effective governing bodies will:</li> <li>Make all prospective governors<br/>aware of the commitment and expectations<br/>of the role</li> <li>Make all prospective governors<br/>aware of the need to publicly disclose<br/>information about their business interests<br/>and connections to the Federation</li> <li>Use a skills audit to identify gaps and<br/>training needs</li> <li>Governing bodies should proactively<br/>state the skills they are looking for when<br/>they seek to elect or appoint governors</li> <li>Keep the size and effectiveness of<br/>the governing body under review</li> </ul> | All prospective governors made aware of<br>skills needed, commitment,<br>disqualifications and expectations - Yes<br>All governors to undertake a skills audit -<br>Yes<br>The governing body will review its size,<br>composition and effectiveness:<br>annually |
| 12. Publication of Governor's Details and Register of Interests – The Consti   | tution of Governing Bodies of Maintained Scho   | ols Statutory Guidance  |
| Governors hold an important public office and their identity should be<br>known to their Federation and wider communities. In the interests of<br>transparency, a governing body should publish on its website up-to-date<br>details of its governance arrangements in a readily accessible format.<br>The same information needs to be disclosed for associate members making<br>it clear if they have voting rights on a committee | <ul> <li>This should include:</li> <li>the structure and remit of the governing body and any committees, and the full names of the chair of each;</li> <li>for each governor who has served at any point over the past 12 months:</li> <li>their full names, date of appointment, term of office, date they stepped down (where applicable), appointing body;</li> </ul>  | Information about the governing body<br>published on the Federation website -<br>Yes<br>Information about governors to be kept up<br>to date by the clerk to governors  |

| <ul> <li>relevant business and pecuniary</li> <li>nterests (as recorded in the register of</li> </ul>  |  |
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| nterests) and also including: governance<br>roles in other educational institutions and<br>any relationships between governors or  |  |
| <ul> <li>ederation staff (including spouses, bartners and close relatives); and</li> <li>their attendance record at governing body and committee meetings over the last</li> </ul> |  |
| ·  | Ruidanca   |
| Governing bodies should make it clear in<br>cheir code of conduct that this information<br>will be published on their governors and any<br>associate members.                      | Code of conduct signed by all governors<br>and associate members - Yes   |
| stitution and Federations) (England) (Amendm   | nent) Regulations and Keeping Children   |
| Governing bodies should make it clear in<br>heir governor recruitment, appointment<br>and induction information that these are a<br>mandatory requirement.                         | All new governors made aware of the<br>requirement on appointment, and it is<br>undertaken as part of the induction<br>procedure - Yes   |
| As the Headteacher and any governor that is<br>a member of staff will already have<br>completed an Enhanced DBS and a Section  | Person responsible for ensuring DBS check<br>is undertaken within 21 days and the check<br>is recorded on the Single Central Record:   |
| would not be required on appointment/re-<br>appointment. They have a contractual<br>obligation to report issues that may arise   | Clerk to Governors<br>Governor requests the update service<br>when the DBS is conducted  |
| during their employment.   | Person responsible for ensuring Section<br>128 check is undertaken and the check is<br>recorded on the Single Central Record:  |
| eeeoa  | Alationships between governors and<br>ederation staff (including spouses,<br>artners and close relatives); and<br>their attendance record at governing<br>ody and committee meetings over the last<br>cademic year.<br><b>Ing Bodies of Maintained Schools Statutory (</b><br>overning bodies should make it clear in<br>eir code of conduct that this information<br>ill be published on their governors and any<br>sociate members.<br><b>Itution and Federations) (England) (Amendm</b><br>overning bodies should make it clear in<br>eir governor recruitment, appointment<br>and induction information that these are a<br>andatory requirement.<br>Is the Headteacher and any governor that is<br>member of staff will already have<br>ompleted an Enhanced DBS and a Section<br>28 check, these pre-appointment checks<br>ould not be required on appointment/re-<br>pointment. They have a contractual |

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| <ul> <li>a letter of disqualification and keep a copy on file. The disqualification letter should be copied to any appointing body, for example, the LA for an LA governor and the Diocese for a foundation governor. The Chair should inform the governing body at the next meeting and ensure the action is captured in the minutes.</li> <li>All governors are required to have a Section 128 check undertaken in accordance with the latest safeguarding guidance. A Section 128 direction prohibits or restricts a person from taking part in the management of an academy. It also disqualifies a person from holding office as a governor in a maintained school.</li> </ul>   |   | Clerk to Governors   |
|---|---|--|
| 15. Removal of Appointed Governors – The School Governance (Constitution  |   |  |
| <ul> <li>Regulations 20 to 25 give the procedures for the removal of appointed governors: foundation, ex officio, appointed parent, partnership and coopted governors. All appointing bodies have to allow the governor who the proposal is to remove, to have a right of representation. For co-opted governors the procedure is as follows:</li> <li>A clear proposal to remove at a governing body meeting</li> <li>An opportunity for the governor to respond</li> <li>A vote on whether to remove or not</li> <li>If the vote is to remove a second meeting must be held after at least 2 weeks and where the proposal and response is considered again</li> <li>If the second decision is again to remove, the governor is removed</li> </ul> | This action should only be used as a last<br>resort when there has been an irretrievable<br>breakdown in trust between the governor<br>and appointing body. Governing bodies are<br>recommended to have clear, agreed<br>expectations about the conduct of governors<br>in a written document. All new governors<br>must be made of aware of the conduct<br>expected and existing governors reminded<br>on an annual basis. | Code of Conduct for Governors - Yes<br>Reviewed annually - Yes<br>Given to new governors as part of<br>induction - Yes |
| 16. Removal of Elected Governors – The School Governance (Constitution)   | (England) (Amendment) Regulations 2017  |  |
| The amended regulation 24a applies to elected parent and staff governors.<br>The governing body has to use the same procedure outlined in regulation<br>25, of the 2012 regulations:  | This action should only be used as a last<br>resort when there has been an irretrievable<br>breakdown in trust between the governor<br>and appointing body.   | Code of Conduct for Governors - Yes<br>Reviewed annually - Yes<br>Given to new governors as part of                    |
| <ul> <li>A clear proposal to remove at a governing body meeting</li> <li>An opportunity for the governor to respond</li> <li>A vote on whether to remove or not</li> <li>If the vote is to remove a second meeting must be held after at least 2 weeks and where the proposal and response is considered again</li> </ul>   | Governing bodies are recommended to have<br>clear, agreed expectations about the<br>conduct of governors in a written document.<br>All new governors must be made-of aware of   | induction - Yes  |

| • If the second decision is again to remove, the governor is removed   | the conduct expected and existing governors reminded on an annual basis. |  |
|--|--|--|
| Once an elected governor has been removed they are disqualified from becoming a governor for a period of five years. |  |  |